



Port Hoppers for Fair Taxes

Feedback to Council

January 27, 2014

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Welcome!

*Thank-you for your interest
in providing informed
feedback to Council on
Area Rating!*



Tonight:

- Welcome
- Quick history
- Principles of “Special Services” and “Area Rating”
- Examples to consider
- Providing feedback – filling out the survey
- Q&A (for principles and process)



History:

- Amalgamation Formula (roughly 85%-15%)
- Area Rating Citizens Working Group (2012-2013)
- Oct 21, 2013: 46.9% increase proposed by Council
- Oct 28th: Option 7
- Nov 13th: Trip to Hamilton
- Dec 3rd: Option 10
- Jan 14, 2014: Two-stage consultation proposed




Area-Rating Citizen’s Working Group
Members, 2012 to July 2013

- Council: Mayor Linda Thompson, Deputy Mayor Jeff Gilmer, Chair of Finance Committee Rick Austin
- Ward 1: John Quantrill and Gord Walter *
- Ward 2: Ian Angus, Bill Bickle, Rick Norman

* A third member from Ward 1 was not found



Municipality’s Options 1 - 6 presented Oct. 21st

Costs		W1/W2%	How charged
\$9.2	Common	73/27	Weighted Assessment
\$5.3	Area rated	87/13	Separate police & transit
\$14.5	Total Levy	78/22	W2 increase since 2013: <u>46.9%</u> W2 increase since 2011: <u>67.8%</u>

Fair & Equitable Option 7

Costs		W1/W2%	How charged
\$3.5	Common	73/27	Weighted Assessment
\$11.0	Area rated	86/14	By service received
\$14.5	Total Levy	83/17	No increase expected in 2014



Port Hoppers for Fair Taxes





October 28th, 2013
Lions Centre



**Tractor Day in Port Hope
December 11, 2013**




Now It's YOUR Turn!

It's been a long time coming, but now you have been asked by Council to send in your opinions about area-rating and fair taxes, for various departments and services, through a mail-out survey and through your mail-in or web-based response.



Quick Show of Hands ?

Who HAS received the survey form that Council mailed out to ALL ratepayers last week? (yellow, three sheets, 2-sided)

Who has NOT received the survey form? [at least half of the audience]



Who May Respond ?

The survey does not have any information about the person (or people) in each household, or the person (or people) in each business, that may respond. It looks like it's your call ...



Terms (first quick look)

- Common Expenses – things like Finance Department
- Allocated by Weighted Assessment
- Each Ward pays according to their share of Total MPAC value, at same tax rate
- Non-common Expenses: services received varies
- Allocated by Area Rating, different tax rate per Ward



Principles of Area Rating

- All costs start from the position of area-ratable
- Distinct service-levels deem a service to be a “special service” (same thing as area-ratable)
- If a service is deemed to be “special”, then each Ward pays their share based on cost of the service that is received in that Ward
- If a service is not “special” then it is deemed to be “common”

Next Page →



Principles of Area Rating, cont'd

Conditions to Consider:

- Is the service provided throughout the Municipality?
- Is the service undertaken generally throughout the Municipality?
- Is the service being provided or undertaken at the same level throughout the Municipality?
- Is the service being provided in the same manner throughout the Municipality?

... and now some examples to consider →

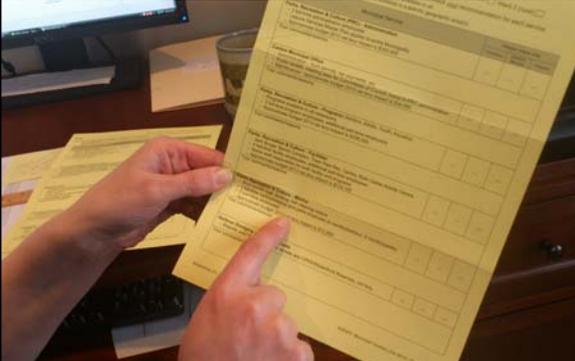


“Special Service” or “Common Service”?




“Special Service” or “Common”?






MUNICIPAL TAXATION REVIEW

We Want Your Input

Completed by February 27, 2014

Step 1 - Principles Based Approach

Step 2 - Review of Potential/Problems

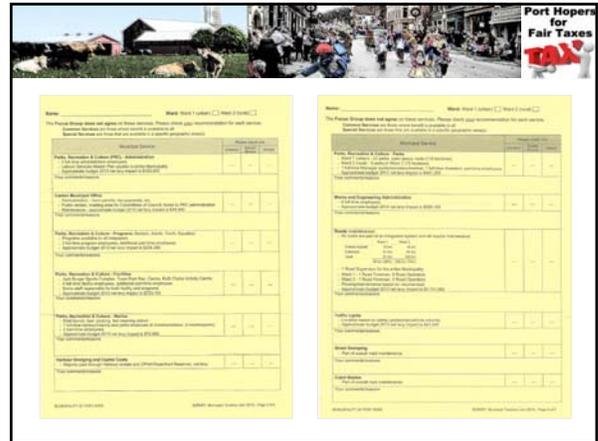
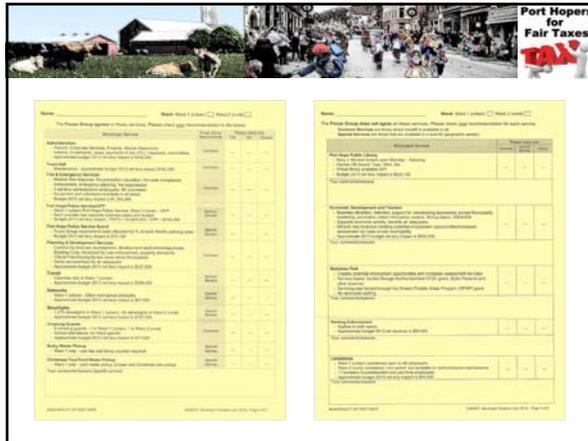
Evaluation of Municipal Services on Potential “Special Services”

80. Not being provided or undertaken generally throughout the municipality, or

81. Being provided or undertaken at different levels or in different manners in different parts of the municipality.

82. Is the service being provided or undertaken at the same level throughout the Municipality of Port Hope?

83. Is the service being provided in the same manner throughout the Municipality of Port Hope?



Quick Comments about the Survey Form

The background information that came with the survey is limited. It may be difficult for some respondents to understand what's what.

Some categories/services in the survey are huge (in millions of dollars) – more later ...

Our goal this evening is to provide additional background, offer comments based on some text and data in the survey, plus time for Q&A.

Steps for Survey Review This Evening

We will cover some unavoidable technical terms, including “Common” and “Special”.

Then we will offer some thoughts that may help when you make **your** decision which tag to put on any category/service in the survey.

In the last part of the evening, we will look at some of the categories/services, review some survey text and data, followed by Q&A.

Quick Overview: “Common” vs “Special”

The “Common” tag applies to services that are being delivered consistently in both Wards, in the same manner, and at the same level.

The “Special” tag applies to services where there is some difference between the Wards, where additional investigation and analysis of Ward-specific costs are going to be needed to determine the fair share for each Ward.

What does “Common Service” Imply?

Categories/services tagged as “Common” will be charged to each Ward on the basis of “total weighted assessment” for all properties within the Ward (this essentially comes from MPAC).

On this basis, **Ward 2 pays about 27%** of the total cost of a category/service that is deemed to be Common. On the other hand, Ward 1 has 73% of the total weighted assessment.



How does 27% Compare to Historical Share?

For the five years prior to amalgamation, Ward 2's share of the costs for all MPH services was 14.2%. For the subsequent decade, Ward 2's share was 14.6% on average.

Choosing "common" for a category/service would have the effect of moving Ward 2's share to 27%, or more than 75% higher than the share that Ward 2 ratepayers have paid.



More About Common / Special / Decisions ...

Common

Special

Thoughts about Decisions

"Area Rating"



What does "Special Service" Imply?

Categories/services tagged as "Special" need to **be investigated more closely** to determine the **appropriate portion** that is **to be charged to each Ward**, based on ward-specific data.

Ward 2 could end up paying less than 27%, or more than 27%, of the total cost of a Special category/service, all depending on the Ward-specific costs. Ward 1 pays the other portion.



Let's Explore the "Common" Concept a Bit

Each category/service tagged as "Common" will have a tax rate assigned to it, and that one tax rate will be charged to each ratepayer, in both Wards, on the basis of the assessed value of their property.

Keep this in mind: "Common" means using the same tax rate for a service, in both Wards.



Let's Explore the "Special" Concept a Bit

Each category/service tagged as "Special" will (after further cost analysis and study) have two tax rates associated with it. Depending on the costs associated with delivering the Special Service to each Ward, a tax rate could be higher in one Ward and lower in the other.

"Special" means having two tax rates, one per Ward, reflecting costs of delivering a service.



How to Decide #1: "Common" vs "Special"

Ask this question: "For Service X, is it:

- a) *being provided throughout MPH?* *or*
- b) undertaken generally throughout MPH? *and*
- c) *provided or undertaken at the same level throughout the Municipality?* *and*
- d) provided or undertaken in the same manner throughout the Municipality?

If "NO" to any of these, then tag it as "Special".



How to Decide #2: “Common” vs “Special”

For another perspective, ask yourself this:
“Is the \$xxx,000 that MPH spends on Service X provided/undertaken at the same level, and in same manner, throughout the Municipality?”

If your answer is “YES” then tag Service X as “Common”. If your answer is “NO” then tag it as “Special”, i.e., needing more cost analysis and investigation, as an area-ratable service.



How to Decide #3: “Common” vs “Special”

For *another* perspective, ask this question:
“Considering Service X, for the level and type of service received in Ward 2, would it be fair to all for Ward 2 to pay 27% of the total cost?”

If your answer is “YES” then tag Service X as “Common”. If your answer is “NO” then tag it as “Special”, i.e., needing more cost analysis and investigation, as an area-ratable service.



How to Decide #4: “Common” vs “Special”

For our friends in Ward 1, ask this question:
“Considering Service X, for the level and type of service received by Ward 1, would it be fair to all for Ward 1 to pay 73% of the total cost?”

If your answer is “YES” then tag Service X as “Common”. If your answer is “NO” then tag it as “Special”, i.e., needing more cost analysis and investigation, as an area-ratable service.



How Does “Area Rating” Fit into This?

Although the survey uses the term “special service” (in contrast to “common service”) a more-traditional term is “**area-rated service**”, as part of an **area-rating process** or policy.

For area-rating, the different services or levels of service apply to different “areas” (which may be geographic). For MPH, the “areas” up for discussion are the two Wards: 1 and 2.



What if I Cannot Decide on “Common” vs “Special”, Based on Information Provided?

If there is insufficient information at hand, to allow you to make an informed decision about how to tag a category/service, then indicate this on your survey form. If the online survey program insists that you make a choice, then select “Special”. Indicate your reason in the comments that you provide (e.g., “not enough information to make an informed decision”).



Frequent Question

If I select the tag “Common”, or if I select the tag “Special”, am I asking to **change the level of service**? I’m generally “OK” with the services, and the current levels of service, that I receive. I just don’t want to see Council misinterpret the intention of my selections.

We understand that Staff will gather results of the surveys, but we’re not sure what interpretations they might make. Ask David Baxter?



What if Some Category/Service is Too Big?

If, in your opinion, a category/service in the survey is too big, too broad, too mixed, and/or too all-encompassing to make a decision, and if you are using the paper version of the form, then we guess that you **might** try writing your own “sub-categories” that meet your thoughts.

This is just a guess, because the survey does not address this question. Ask David Baxter?



What if Some Category/Service is Missing?

If, in your opinion, a category/service is not represented adequately in the survey, and if you are using the paper version of the survey, then then we guess that you **might** try adding your extra “sub-category” or service to match your thoughts. Q: Is GRCA in the survey? No.

GRCA is in Mayor’s “Option 10”, at \$155,000 for operations and \$97,000 to go into reserve.



“Special Service” or “Common”?

Railings along Ganaraska River through the downtown area are to be upgraded.




Let’s Look at One Example from the Survey

In a moment we’ll visit some of the categories/services in the survey, page by page.

To warm up, let’s pick one category/service as an example, have a look at the information in the survey, and then outline a possible thought process you might consider. Let’s check out **“Port Hope Public Library”** at top of page 4.

Observations and Comments

Library (preview #1)



Before we dig into the survey text, first ask:
“Do I have an opinion about library services? Are the services delivered consistently across both Wards (“common service”)? Or are there differences in the service and/or in the service level between the two Wards (“Special”)?”



Port Hope Public Library (page 4)

- Mary J. Benson branch open Monday to Saturday
- Garden Hill Branch Tues. Wed. Sat
- Virtual library available 24/7
- Budget 2013 net levy impact is \$633,100

Observations and Comments

Library (preview #2)



Ah yes, the text in the survey suggests “**3 days open** in Garden Hill vs **6 days** open at M.J. Benson”. But there is no mention of the open hours (10 vs 55), size of each branch, number of staff to assist visitors, number of books/DVDs, etc.



“Special Service” or “Common”?

Hours of Operation:
 Ward 1: 55/week (84.6%)
 Ward 2: 10/week (15.4%)

Internet Connections:
 Ward 1: 17 (89.5%)
 Ward 2: 2 (10.5%)



Observations and Comments

Library (preview #3)



With some digging, we found these 2013 branch-specific library costs:

- M. J. Benson Branch: \$575,000 (90.8%)
- Garden Hill Branch: \$58,100 (9.2%)

Observations and Comments

Library (preview #4)



OK, now would be the time for you to make your decision and mark your selection on the survey: Common or Special. (Skip Unsure)

If you don't have enough information to decide, you might visit both branches of the library, and get first-hand information?



Echo Echo: “Common” vs “Special”

The “Common” tag applies to services that are being delivered consistently in both Wards, in the same manner, and at the same level.

The “Special” tag applies to services where there is some difference between the Wards, where additional investigation and analysis of Ward-specific costs are going to be needed to determine the fair share for each Ward.

Special Caution about Answers

Page 3 vs 4-5-6 of the Survey Form

The answer columns on page 3 are **different** compared to the ones on pages 4-5-6. Page 3 asks: “*Do you agree with the Focus Group?*”. The rest of the survey has “Common” and “Special” columns for your answers.





What if I Have Ideas about Sharing Costs?

The survey appears to have a specific focus on tagging categories/services as “Common” or “Special”. Unfortunately, the survey does not encourage you to offer your ideas and opinions about how the cost for any Special Service might be shared between the Wards. We suggest trying to squeeze your feedback into the spaces that the survey provides for comments/reasons, or add a separate sheet.



What is the Real Due Date for the Survey?

It seems that you have a choice in the date. On the first page of the survey form, you are requested to “Submit Survey by February 3rd 2014” and one of the methods is mail – Staff should be prepared for it arrive after Feb. 3rd

However, from the MPH website, under Area Rating: “All responses must be received by Monday, February 3rd”. Ask David Baxter?



Keep Up to Date with Port Hoppers For Fair Taxes!

Web: PortHopeCommunityGroups.org/porthoppersforfairtaxes (no spaces)

Facebook: [facebook.com/PortHoppersForFairTaxes](https://www.facebook.com/PortHoppersForFairTaxes)

Twitter: twitter.com/porthopefairtax

Email: porthoppersforfairtaxes@gmail.com



And now for *your* entertainment, we have a *thrilling* group of slides for a quick round of a *new* game:

★ **“ Survey Says ”** ★

**Watch for any missing clues!
Open your game cards now ...**



Administration

- Council, Corporate Services, Finance, Human Resources
- Interest, investments, taxes, payments in lieu (PIL), insurance, committees
- Approximate budget 2013 net levy impact is \$830,000



Observations and Comments

Administration

This is a **huge** category, with a **net** levy impact of \$830,000. Our digging found **expenses** of \$2.3M, plus **income** of about \$1.45M, but this detail is not provided in the survey.

Observations and Comments

Check Page 3 of the Survey Form



Page 3 Caution: the three columns on the right-hand side ask you to choose “Yes”, “No”, or “Befuddled”. In effect, the survey wants you to compare your position to the Focus Group’s choice.



Town Hall

- Maintenance – approximate budget 2013 net levy impact \$142,600

Observations and Comments

Room for “Comments” on Page 3 ?



Question: “Using the paper survey, if I want to add my comments about some categories on page 3, is the only space the small box at the bottom of the page?” *Yes, that’s all there is!*

Fire and Emergency Services

- Medical first response, fire prevention education, fire code compliance enforcement, emergency planning, fire suppression
- 4 full-time administration employees, 69 volunteers
- Equipment and volunteers available to all areas
- Budget 2013 net levy impact is \$1,354,900



“Special Service” or “Common”?



Fire Stations



Port Hope Police Service / OPP

- Ward 1 (urban) Port Hope Police Service, Ward 2 (rural) – OPP
- Each provider has separate business plans and budget
- Budget 2013 net levy impact – PHPS = \$3,954,200 – OPP = \$740,400

Observations and Comments

PHPS and OPP



This is an easy one. Each police service is separate, each serves one Ward, and the OPP submits a bill for their services. Different service levels by Ward; consider Police as "Special".



Port Hope Police Service Board

- Focus Group recommend costs allocated by % of each Ward's policing costs [*it's tagged as "Special"*]
- Budget 2013 net levy impact is \$70,100

Observations and Comments

Police Service Board



For a second opinion about splitting the costs for this "Special" category, "Option 10" as presented by Mayor to Council shows approx. \$59,000 cost for Ward 1 and \$11,000 for Ward 2.

Planning & Development Services

- Community land use development, development applications/approvals, Building Code, Municipal By-Law enforcement, property standards
- Official Plan/Zoning By-law cover entire Municipality
- Same services/fees for all ratepayers
- Approximate budget 2013 net levy impact is \$327,600

Observations and Comments

Planning and Development



- Now it's your turn ...
- Your observations/comments go here
- _____
- _____
- _____



Transit

- Operates only in Ward 1 (urban)
- Approximate budget 2013 net levy impact is \$398,400

Observations and Comments

“Net Levy Impact” (Transit)



PS: When budgets and levies are set, they cover one year, like a \$398,400 snapshot. For some categories, reserve funds and/or debentures might also be involved, and may affect other years. MPH is buying two transit vehicles in 2014, for total \$280,157.

Sidewalks

- Ward 1 (urban) – 62km maintained sidewalks
- Approximate budget 2013 net levy impact is \$67,000

Observations and Comments

Sidewalks



This is an easy one. Since all of the sidewalks are in Ward 1, you have several reasons to decide that this category/service is not “Common”, but deserves to be tagged as “Special”.

Streetlights

- 1,570 streetlights in Ward 1 (urban) – 63 streetlights in Ward 2 (rural)
- Approximate budget 2013 net levy impact is \$197,000

Crossing Guards

- 8 crossing guards – 7 in Ward 1 (urban), 1 in Ward 2 (rural)
- School attendance not Ward specific
- Approximate budget 2013 net levy impact is \$77,600

Observations and Comments

Crossing Guards



North Hope School in Ward 2 does not have a crossing guard.




Bulky Waste Pickup

- Ward 1 only – user fee and dump voucher required
- *[Approximate budget 2013 net levy impact is not specified in the survey]*

Observations and Comments

Bulky Waste




For an opinion about the unstated costs for this “Special” category, “Option 10” as presented by Mayor to Council shows the cost at \$52,600 for 2013.




Christmas Tree/Yard Waste Pickup

- Ward 1 only – yard waste pickup 2x/year and Christmas tree pickup
- *[Approximate budget 2013 net levy impact is not specified in the survey]*

Observations and Comments

Tree/Yard Waste Pickup




For an opinion about the unstated costs for this “Special” category, “Option 10” as presented by Mayor to Council shows the cost at \$5,000 for 2013.

Observations and Comments

Pages 4-5-6 of the Survey Form




Caution: starting on page 4, the survey changes gears (compared to page 3) and you will be working with three new columns for your answer: “Common”, “Special”, and “Unsure”.
(We do not recommend using “Unsure”.)




Port Hope Public Library

- Mary J. Benson branch open Monday to Saturday
- Garden Hill Branch Tues. Wed. Sat
- Virtual library available 24/7
- Budget 2013 net levy impact is \$633,100

Observations and Comments

Library



Please refer to earlier slides, where "Library" was selected as an example.



"Special Service" or "Common"?

Hours of Operation:
 Ward 1: 55/week (84.6%)
 Ward 2: 10/week (15.4%)

Internet Connections:
 Ward 1: 17 (89.5%)
 Ward 2: 2 (10.5%)



Observations and Comments

Pages 4-5-6 of the Survey



OK, now there's room to write in more of your comments, because each category/service on pages 4-5-6 has its own box (on the paper form) where you can tell Council your thoughts.

Economic Development & Tourism

- Business attraction, retention, support for new/existing businesses across Municipality, marketing, promotion, visitor information, events, filming liaison, IDEA HUB
- Supports economic activity, benefits all ratepayers
- Attracts new business creating potential employment opportunities/increased assessment base across municipality
- Approximate 2013 impact is \$562,000



Observations and Comments

Economic Development & Tourism



Over half a million dollars. Hmm, do you have a different opinion for Econ. Development, viewed separately from Tourism? You could try "writing in" sub-categories, as suggested earlier.

Business Park

- Creates potential employment opportunities and increases assessment tax base
- Not levy based, funded through Northumberland CFDC grant, Hydro Reserve and other reserves
- Servicing was funded through Ontario Potable Water Program (OPWP) grant
- No dedicated staffing



Observations and Comments

Business Park



There's no such thing as a free puppy!
 Consider the 2014 taxation, and also consider costs in future years, when you tag this as Common or Special.



"Special Service" or "Common"?



Business Park, south of 401 and east of Toronto Road



Parking Enforcement

- Applies to both wards
- Approximate budget 2013 net revenue is \$90,000



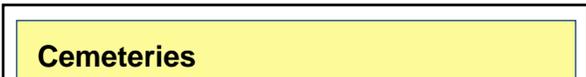
Observations and Comments

Parking Enforcement



"Both Wards" ??

Ask: Consistently, at same level, and in same mannner, across both wards?



Cemeteries

- Ward 1 (urban) cemeteries open to all ratepayers
- Ward 2 (rural) cemeteries "non-active" but available to visitors and require maintenance
- 1 Cemetery Superintendent and part-time employees
- Approx. budget 2013 net levy impact is \$84,000



Parks, Rec & Culture (PRC) – Admin.

- 3 full-time administration employees
- Leisure Services Master Plan applies to entire Municipality
- Approximate budget 2013 net levy impact is \$300,900

Observations and Comments

Parks, Rec, Culture (PRC) – Admin.



This category appears in advance of a number of other PRC categories in the survey. When considering “Common” vs “Special”, think ahead about the other PRC categories, and their tags.



Canton Municipal Office

- Administration – burn permits, tax payments, etc.
- Public rentals, meeting area for Committees of Council, home to PRC Administration
- Maintenance – approximate budget 2013 net levy impact is \$34,000



Parks, Rec & Culture – Programs

- Seniors, Adults, Youth, Aquatics
- Programs available to all ratepayers
- 3 full-time program employees, additional part-time employees
- Approximate budget 2013 net levy impact is \$208,200



Parks, Rec & Culture – Facilities

- Jack Burger Sports Complex, Town Park Rec. Centre, Ruth Clarke Activity Centre
- 4 full-time facility employees, additional part-time employees
- Some staff responsible for both facility and programs
- Approximate budget 2013 net levy impact is \$723,100

Observations and Comments

PRC Facilities (part 1)



Too much to digest in one chunk? Do you have different perspectives about Common vs Special for the separate facilities? You may want to tag this as “Special”, deserving more study/data.



Observations and Comments

PRC Facilities (part 2)



“Option 10” as presented by Mayor to Council shows each facility separately, tagged as “Special”, w/ Ward 1’s 2013 costs listed as: JBSC \$532,400; Rec Centre \$172,100; Ruth Clarke \$55,100.

Parks, Rec & Culture – Marina

- Boat launch, fuel, docking, fish cleaning station
- 1 full-time harbour/marina and parks employee (6 months/harbour, 6 months/parks)
- 2 part-time employees
- Approximate budget 2013 net levy impact is \$72,900




Harbour Dredging and Capital Costs

- Majority paid through Harbour rentals and CPHH/Waterfront reserves, not levy
- *[Approximate budget 2013 net levy impact is not specified in the survey]*



Observations and Comments

Harbour Dredging



Has anyone noticed the wide variation in Lake Ontario water levels in the past few years? It might need deeper dredging coming up? Future costs? Feds don't pay for dredging any more.



Parks, Rec & Culture – Parks

- Ward 1 (urban) – 42 parks, open space, trails (119 hectares)
- Ward 2 (rural) – 3 parks in Ward 2 (15 hectares)
- 1 full-time Manager (parks/cemetery/marina), 1 full-time Assistant, part-time employees
- Approximate budget 2013 net levy impact is \$491,200



Observations and Comments

Parks (part 1)



The numbers may be interesting, but do they help you decide if services and service levels are consistent across both Wards? Remember that “Common” means one tax rate for all.



Observations and Comments

Parks (part 2)

Ward 2 = 3 Parks 

Ward 1 = 55 Parks 

Ward 1's count is shown as 55 on January 7th → 42 on Survey 





Works and Engineering Administration

- 6 full-time employees
- Approximate budget 2013 net levy impact is \$559,100



Observations and Comments

Works and Engineering – Admin.



Do you have different perspectives for Common vs Special tags for Works, separate from Engineering? You may want to tag this as “Special”, deserving more study/data.



Roads (chart is on a following slide)

- 1 Road Supervisor for the entire Municipality
- Ward 1 – 1 Road Foreman, 9 Road Operators
- Ward 2 – 1 Road Foreman, 5 Road Operators
- Plowing/maintenance based on volume/need
- Approximate budget 2013 net levy impact is \$2,731,000



Observations and Comments

Roads (part 1)



Hard to digest \$2.7M in one chunk? Do you have different perspectives for Common vs Special tags in separate seasons? You may want to tag this as “Special”, deserving more study/data.



Roads (text is on a previous slide)

	Ward 1	Ward 2
Arterial	13 km	16 km
Collectors	21 km	54 km
Local	51 km	168 km
	<i>85 km</i>	<i>238 km</i>
	<i>26%</i>	<i>74%</i>



Observations and Comments

Roads (part 2)



The numbers may be interesting, but do they help you decide if services and service levels are consistent across both Wards? County roads are maintained by County, not MPH.





"Special Service" or "Common"?



**Hillcrest Drive,
in Ward 1**



**Hillcrest Road,
in Ward 2**



Traffic Lights

- Location based on safety (pedestrian/ vehicle volume)
- Approximate budget 2013 net levy impact is \$43,000
- *[counts by Ward are not specified in the survey – County lights don't count]*



Street Sweeping

- Part of overall road maintenance
- *[Approximate budget 2013 net levy impact is not specified in the survey]*
- *[frequency by Ward is not specified in survey – County sweeps don't count]*



Observations and Comments

Street Sweeping



Food for thought? Is the type of service, the reason for service, and frequency of service consistent across both Wards? Is W2 sweeping mostly to collect the left-over grit after winter?



Catch Basins

- Part of overall road maintenance
- *[Approximate budget 2013 net levy impact is not specified in the survey]*
- *[counts by Ward are not specified in survey – County basins don't count]*

[game over – end of page 6]



Can I Get a Copy of Slides ?

Yes, send e-mail request to:

porthoppersforfairtaxes@gmail.com

Subject line: Jan. 27 slides



What's up on Wed. 29th at 7?

Council is hosting a "town hall" meeting (but it's not at Town Hall)

Go to the Rec Centre at Town Park



What Happens Next ?

"Stage 2" is the next round, as outlined on the first page of the survey form.

"Four Open Houses (one afternoon and one evening in each Ward) ... will be led by a Facilitator and provide additional opportunity for community feedback."



More Questions and (maybe) Answers ...

We hope that the information and examples that have been provided will be of value to you, when you are completing the survey.

Municipal taxation is important and your input and feedback to Council, through the survey, is a key part of the community consultation.

QUESTIONS ?



Keep Up to Date with Port Hoppers For Fair Taxes!

Web: PortHopeCommunityGroups.org/porthoppersforfairtaxes (no spaces)

Facebook: facebook.com/PortHoppersForFairTaxes

Twitter: twitter.com/porthopefairtax

Email: porthoppersforfairtaxes@gmail.com



Tractor Day 2013



Good night!

Thank-you for your interest in providing informed feedback to Council on Area Rating!